## CERTIFICATE OF FORMATION OF REDEFINE WEB LLC

FIRST: The name of the limited liability company is: REDEFINE WEB LLC

**SECOND:** Its registered office in the State of Delaware is located at 16192 Coastal Highway, Lewes, Delaware 19958, County of Sussex. The registered agent in charge thereof is Harvard Business Services, Inc.

IN WITNESS WHEREOF, the undersigned, being fully authorized to execute and file this document have signed below and executed this Certificate of Formation on this April 14, 2023.

Harvard Business Services, Inc., Authorized Person

By: Michael J. Bell, President

## STATEMENT OF AUTHORIZED PERSON

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## IN LIEU OF ORGANIZATIONAL MEETING FOR REDEFINE WEB LLC April 14, 2023

We, Harvard Business Services, Inc., the authorized person of REDEFINE WEB LLC -- a Delaware Limited Liability Company -- hereby adopt the following resolution:

**Resolved:** That the Certificate of Formation of REDEFINE WEB LLC was filed with the Secretary of State of Delaware on April 14, 2023.

**Resolved:** That on April 14, 2023 the following persons were appointed as the initial members of the Limited Liability Company until their successors are elected and qualify:

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**Resolved:** That the undersigned signatory hereby resigns as the authorized person of the above named Limited Liability Company.

This resolution shall be filed in the minute book of the company.

Harvard Business Services, Inc., Authorized Person

By: Michael J. Bell, President